

Final evaluation Philippines: Management Response

Viva Salud, KIYO and Solidagro wish to thank MASAI for having facilitated a restitution and feedback process which allowed all parties to deepen their understanding of the evaluation results and of the recommendations proposed by the evaluators.

Recommendation #1: On RBA (1) "The pathway for policy advocacy, strategizing for better coordination and systematization of knowledge/information can be improved. The research component on policy advocacy for good governance and best practices can be strengthened among the partners, in particular, building their **research capacity** to effectively gather data/information that will aid in analysis and presentation of alternatives and policy proposals. Another aspect that can be improved is on **coordination within CSOs**, particularly those outside the partners' current network, in the regions and at the national and international levels for more effective lobbying and policy advocacy."

Management response:

- Viva Salud & Solidagro

We agree with the recommendation that knowledge management and research capacity can be improved, as well as coordination with CSOs outside the partners' current network.

We plan to organize capacity building activities for partners on participatory research with the support of IBON, a collaborator for the 2022-26 program. IBON has expertise in policy advocacy and research that they can impart to the partners.

We are also planning on having joint research activities with the partners around the themes of the new program. IBON has some proposed topics already for the right to health themes such as on health insurance, the price of privatized health care, health system decline, health worker conditions, occupational health and safety, among others. Additional topics on the right to food will be developed collectively with the partners in the CCC (Campaign Coordination Committee) meetings.

On coordination within CSOs: The plan for the 2022-26 program is to build on the gains from the previous program and continue to expand at the local, national to international levels. Each partner has a target list of CSOs that they intend to partner with - ranging from academic institutions, media organizations, to like-minded institutions/CSOs that could help in strengthening the program's advocacy objectives.

- Viva Salud

IBON Foundation, a research institution, is included as a stakeholder in the 2022-26 program to strengthen the program's research component, especially on the right to health. After a successful collaboration with IBON on a COVID-19 research, Viva Salud partners are eager to continue similar research collaborations in the new program. This will help build the partners' research capacities, including their local chapters and partners on the ground.

Viva Salud will support the partners' documentation of best practices, and the promotion of these to the different stakeholders at local, national and international levels. Viva Salud staff will help with conceptualization, coming up with tools, and providing technical support when needed.

Viva Salud also formed thematic working groups for the 2022-26 program

around the three themes of public health care, healthy working conditions, and democratic space for health rights. These working groups are composed of Viva Salud's policy and campaign staff and partners from different countries with the objective of working together in joint policy and advocacy campaigns, and in increasing the participation of the partners in international networks. This will help create connection and synergies with other organizations.

- KIYO

KIYO agrees with the evaluators that effective policy advocacy requires strong research capacities. However, in the 2022-2026 program of KIYO in the Philippines, policy advocacy as such will not be a separate pathway of change. Rather, the program aims at supporting partners, through a process of mutual and shared capacity development, in creating a quality learning environment that allows youth to become active global citizens, contribute to a more sustainable society, and claim their rights. When youth want to engage in policy advocacy as part of their engagement as active citizens and to claim their rights as right holders, the development of research and advocacy capacities or the strengthening of their capacities for networking and alliance-building with specialized advocacy-oriented organizations and networks can be part of the mutual and shared capacity development plans. Partner CYC, specifically, will support youth organizations in developing and implementing their own advocacy plans based on concerns the youth themselves identify. Regarding the coordination within and between CSO's, the mutual and shared capacity development component of the 2022-2026 program of KIYO aims to link partners within and across countries through (virtual) platforms in order to provide them with venues to both share and learn from innovative thematic and strategic approaches and good practices on child's rights advocacy. The Action for Rights platform (<https://www.action4rights.be/>) aims to achieve this by linking youth and youth organizations across countries in their endeavors to set up social actions towards addressing rights violations and realizing positive changes in society.

- Solidagro

The plan for 2022-26 is to document the learnings and best practices from the learning farms. These learnings and best practices will be promoted to the different stakeholders such as the LGUs, national government agencies, legislators, other CSOs, and the academe in order to gain more support for agroecology in the form of favorable policies, additional resources, expertise and skills. The idea is to provide evidence and proof that will convince the stakeholders of the viability of agroecology. Once convinced, these stakeholders can help create the enabling environment for agroecology to flourish.

Key actions	Timing	Responsible
Viva Salud & Solidagro		
1.1 Training on participatory research	2 nd semester 2022	Viva Salud / Solidagro with IBON
1.2 Plan and conduct joint research activities	2022-2026	Viva Salud / Solidagro and partners
1.3 Best practice documentation and promotion	2023 onwards	Viva Salud / Solidagro and partners
KIYO		
1.4. Participatory	2 nd quarter of 2022	KIYO country office (with

development of empowerment score cards, establishment of a baseline of KIYO and partners' capacities and formulation of a shared capacity development (MCD/SCD) plan		support from KIYO head office) and local partners
1.5. Implementation of mutual and shared capacity development (MCD/SCD) plans	Starting 2 nd quarter of 2022	KIYO country office (with support from KIYO head office) and local partners
1.6. Participatory evaluation of the implementation and results of the mutual and shared capacity development (MCD/SCD) plan on the basis of empowerment score cards	Annual	KIYO country office and local partners
1.7. Participation of youth organizations guided by KIYO partner CYC in KIYO global virtual Action4Rights program	Starting 2 nd quarter of 2022	KIYO country office, KIYO head office and KIYO partner CYC

Recommendation #2: On RBA (2) "The CCC can coordinate efforts to facilitate the partners in **identifying key areas or concerns for research** especially at the local levels and coordinate research initiatives at the national level. Research results may be utilized as strategic tools for advocacy and lobbying as well as resource generation for sustainability (proposal options). The sustained **popularization and promotion of documentations** of partners' best practices and landmark cases may also be taken on by the CCC. The CCC taking a role on this aspect may also be a venue for the CCC to draw out better involvement or participation from partners in the regions, exploring more platforms for synergy to highlight campaigns, lobbying, networking and other forms of advocacy."

Management response:

- Viva Salud & Solidagro

We agree with the recommendation. As already mentioned above, we are planning on having joint research activities with the partners. We can organize this through the CCC, which can serve as a research coordination hub. Results of these joint researches at both local and national levels can be used for policy advocacy and lobbying, with the CCC coordinating and leading these activities. At the end of the 2017-21 program, the partners and Viva Salud / Solidagro came up with recommendations on how to further improve the CCC platform for the 2022-26 program. One of the main observations was that the CCC should have proactively coordinated with the regions on how to adjust to the challenges brought by the pandemic. The resolution was to make use of available technologies such as online meeting platforms to regularly include the regional partners in CCC meetings and activities.

The popularization and promotion of best practices can also be taken on by the CCC in collaboration with the regional partners. This will ensure the increased participation of regional partners in the CCC.

Other than the CCC, other platforms formed by the partners such as the Agroecology X network, can also serve as a platform for collaboration, which the regions have better access to. The Agroecology X network plans to expand activities in the regions by conducting fairs, farmers' markets and forums in the different areas where partners are developing learning farms.

- KIYO

KIYO partially agrees with this recommendation, in that the Campaign Coordinating Committee can indeed take up the role suggested by the evaluators. However, the Campaign Coordinating Committee (CCC) was a structure set up by Solidagro, Viva Salud and KIYO for the coordination of the implementation of the joint program 2017-2022 and to facilitate operational synergies between the 3 organizations and their local partners. For the 2022-2026 program, KIYO, in consultation with the other organizations, has opted not to continue the partnership with Solidagro and Viva Salud in the implementation of a joint program and will therefore not be part of the Campaign Coordinating Committee (CCC) nor take part in the reflections concerning its mandate.

Key actions	Timing	Responsible
Viva Salud & Solidagro		
2.1 Plan and conduct joint research activities at local and national levels	2022-2026	CCC Campaign Coordination Committee)
2.2 Plan promotion and popularization activities with active participation of regions	2022-2026	CCC
2.3 Encourage regional partners to join online CCC meetings	2022-2026	CCC
2.4 Conduct Agroecology X activities in the regions	2023 onwards	Solidagro and AEX (Agroecology X)

Recommendation #3: On RBA (3) “The pathway for empowerment, with focus on organizing and mobilization can always benefit from continuous and sustained funding support and resource generation. Partners can explore ways to generate steady funds for organizing, social protection and health protection/services.”

Management response:

- Viva Salud & Solidagro

Viva Salud / Solidagro will continue to support the partners in actively looking for new funding opportunities and in writing proposals. Viva Salud / Solidagro is planning on assigning a dedicated staff who will provide support to the partners.

The partners themselves will continue to link with local governments and other stakeholders to generate steady funds/resources on their own.

- Viva Salud

The partners will also continue to initiate fund raising campaigns or income

generating activities such as calling for donations during humanitarian emergencies, selling of homemade crafts, garage sales, concerts, etc. However small, these initiatives provide the partners with additional source of income to fund additional activities not covered by the program.

- KIYO

KIYO agrees with this recommendation. In fact, contributing to partners' capacities to mobilize resources, diversify their sources of funding and improve their overall financial sustainability is part of the mutual and shared capacity development process that is planned in the 2022-2026 program. This process also includes the early, participatory development of an exit strategy with local partners in order to better prepare partners for a possible phasing out of KIYO funding. Particular attention will be given to the institutional sustainability (including financial sustainability) of partner CYC, an entirely youth-led organization, in order that CYC can sustain its support to youth organizations in the Cordillera region. In collaboration with Trias, KIYO and CYC will also develop new entrepreneurial models that contribute to youth-led organizations becoming more financially self-reliable through the self-management of income generating activities.

- Solidagro

A portion of the earnings from the harvests of the agroecological farms will be set-aside for its sustained operation, emergency funds, and other unfunded activities of the Farmer's/People's Organizations. This will not only encourage ownership of the program, but will also contribute to the expansion of the agroecological farms in the communities.

The AEX network provides a venue for the partners to sell their products, and meet other organizations and would-be supporters.

Key actions	Timing	Responsible
Viva Salud & Solidagro		
3.1 Search for funding opportunities and support partners in proposal writing	2022-2026	Viva Salud / Solidagro and partners
3.2 Linking with LGUs and other stakeholders	2022-2026	Partners
3.3 Fundraising campaigns and income generating activities	2022-2026	Partners
3.4 Allocating a portion of the income of the agroecological farms to common use fund	2023 onwards	Partners
3.5 AEX fairs as venues for partners to sell their products	2022-2026	AEX, Viva Salud / Solidagro, Partners
KIYO		
3.6. Participatory development of a mutual and shared capacity development (MCD/SCD) plan, including financial sustainability	2 nd quarter of 2022	KIYO country office (with support from KIYO head office) and local partners

3.7. Implementation of mutual and shared capacity development (MCD/SCD) plans	Starting 2 nd quarter of 2022	KIYO country office (with support from KIYO head office) and local partners
3.8. Participatory Evaluation of the implementation and results of the mutual and shared capacity development (MCD/SCD) plan on the basis of empowerment score cards	Annual	KIYO country office and local partners
3.9. Development of new methodologies on youth entrepreneurship for youth organizations (in synergy with Trias)	2 nd quarter of 2022 onwards	KIYO country office (with support from KIYO head office), Trias and local partner CYC.
3.10. Training on youth entrepreneurship for youth organizations.	2024	Local partner CYC.
3.11. Coaching of youth organizations on youth entrepreneurship.	2024 onwards	Local partner CYC.

Recommendation #4: On the Right to health (1) “Partners can improve on **national and local alliance** work with individuals within **government** as well as networking and reaching out to other **CSOs/groups** and **individuals** outside the medical/health profession. This can also be a venue for broader projection and advocacy on rights to health at the local and national levels more consciously integrating issues on children’s rights and environment for a more comprehensive RBA.”

Management response:

We agree with the recommendation.

- Viva Salud

The partners are already reaching out to CSOs and individuals outside the medical/health profession through community organizing. This can further be strengthened by reaching out to more organizations outside the current network of the partners. They have recently organized or joined various formations and networks such as Bantay Bakuna (Vaccine Watch), SHAPE-UP (Solidarity of Health Advocates and Personnel for a Unified Plan to Defeat COVID-19), CURE COVID, Babae Laban sa Korupsyon (BALAK or Women Against Corruption), Movement Against Disinformation, FactsFirstPH, and CourageOn, in order to reach more groups outside their current network.

At the international level, the partners are also active in the three thematic working groups of Viva Salud, increasing its participation in international networks and campaigns.

Key actions	Timing	Responsible
Viva Salud		
4.1 Continue networking with other CSOs through formations and alliances	2022-2026	Partners
4.2 Participate in	2022-2026	Viva Salud and partners

thematic working groups to develop joint international campaigns with other partners of Viva Salud in other countries		
<p>Recommendation #5: On the Right to health (2) “Partners should also continue developing communities’/POs’ KSA capacities on health to address immediate healthcare needs in the communities so leaders and POs can effectively sustain organizing, advocacy and campaign activities.”</p>		
<p>Management response:</p> <ul style="list-style-type: none"> Viva Salud <p>In their own capacities, the partners will continue to develop the communities’/POs’ KSA capacities on health to address immediate healthcare needs. The 2017-21 and 2022-26 programs however are more focused on RBA and advocacy campaigns. This means that the main strategy is for the communities/POs themselves to demand public healthcare services from their duty bearers. This strategy however, does not preclude the partners from continuing to develop their beneficiaries’ capacities in addressing the healthcare needs in the communities. The Viva Salud will continue to support the partners in looking for additional funds for this kind of projects/activities.</p>		
Key actions	Timing	Responsible
Viva Salud		
5.1 Search for funding opportunities and support partners in writing proposals for needs-based projects	2022-2026	Viva Salud and partners
<p>Recommendation #6: On the Right to Food (1) “Partners should continue and expand socio-economic inputs and investments / community-led and managed projects in the communities to address immediate food security and economic needs so leaders and POs can effectively sustain organizing, advocacy and campaign activities. Monitoring and tapping local government resources for such activities can be further explored or programmed.”</p>		
<p>Management response:</p> <ul style="list-style-type: none"> Solidagro <p>The 2022-26 program is focused on agroecology, which indirectly answers this recommendation. Although the investments are more directed towards the learning farms instead of towards individual farmers and their immediate needs, the subsequent result that the farmers will gain in these learning farms will benefit them socio-economically too. For example, they will have access to seeds, technology, and knowledge, which they can use in their own individual farms to uplift their economic conditions. As beneficiaries of the program, they will also benefit from the income or harvests of the learning farms. Excess resources can also go to their own community-led and managed projects. The tapping of local government resources is also part of the objectives of the 2022-26 program, which is for more stakeholders to give support to agroecology in terms of resources and expertise.</p>		
Key actions	Timing	Responsible
Solidagro		

6.1 Implementation of the 2022-26 program	2022-26	Solidagro and partners
6.2 Tapping local government resources	2022-26	Partners
<p>Recommendation #7: On the Right to Food (2) “Partners can also improve on projection and advocacy of issues and the right to food at the national and international levels, more consciously integrating issues on gender and children’s participation. Networking with consumers, environmental groups and food advocates as well as other traditional organizations that can be influenced (e.g. youth, religious) on the right to food can still be enhanced. These groups may be mobilized in support of lobbying for policies/programs on the right to food at the local levels.”</p>		
<p>Management response:</p> <ul style="list-style-type: none"> • Solidagro <p>This is the trajectory of the 2022-26 program -- to improve on projection and advocacy of issues and the right to food at the national and international levels. The partners have already started towards this direction when they launched the National People’s Food Systems Summit (NPFSS), and participated in the Global People’s Summit (GPS) in 2021. Continued engagements in similar platforms are planned through each partners’ individual programs, and collectively through the Agroecology X network. Women and youth involvement are also integrated in the program, with the partners paying special attention to these sectors, and ensuring their active participation. CCNCI in particular targets youth farmer trainees to undergo extensive training at their learning farm. They are also working with peasant women network AMIHAN in promoting agroecology among its regional chapters. Among the target groups of PNFSP are religious and cultural youth organizations, and community women and youth. Meanwhile, MASIPAG is developing young farmers as second liners, initiating partnerships with farmers’ schools to encourage farming as a viable option for young people. The role of Agroecology X in connecting with consumers, environmental groups and food advocates as well as other traditional organizations is also a big part of the 2022-26 program. Its activities such as Agroecology Fairs, Forums, and Conferences, are venues to mobilize and seek support for right to food issues and advocacies.</p>		
Key actions	Timing	Responsible
Solidagro		
7.1 Projection and advocacy of right to food issues at national and international levels	2022-26	Solidagro and partners
7.2 Integrate gender issues and youth participation	2022-26	Solidagro and partners
7.3 Mobilize the Agroecology X network in support of lobbying	2022-26	Partners
<p>Recommendation #8: On Children’s Rights (1) “Partners can enhance efforts in the promotion of a more comprehensive RBA (integration food and health security issues or concerns in advocacy of children’s rights and participation) among CSOs / stakeholders across sectors.”</p>		

Management response:

- KIYO

KIYO partially agrees with this recommendation, in that the human rights-based approach can and should be further strengthened in the 2022-2026 program. In fact, the new program builds on the accumulated experiences of previous programs, and KIYO, through a strategic cross-country reflection process, including an international seminar in the Philippines, identified ‘youth empowerment’ as our collective strength and most important added value. Hence the new program’s thematic focus on youth empowerment. KIYO will no longer be part of a joint program with Solidagro and Viva Salud whose main focus is on food security and health. As the program aims to support partners in creating a quality learning environment that allows youth to become active global citizens, contribute to a more sustainable society, and claim their rights, the themes and issues around which youth want to develop advocacy actions will be determined by the youth themselves. Training on advocacy and technical support to the development of youth advocacy plans is part of KIYO partner CYC’s action plan in its work with youth organizations.

Key actions	Timing	Responsible
KIYO		
8.1. Participatory development of a mutual and shared capacity development (MCD/SCD) plan, including financial sustainability.	2 nd quarter of 2022	KIYO country office (with support from KIYO head office) and local partners
8.2. Implementation of mutual and shared capacity development (MCD/SCD) plans	Starting 2 nd quarter of 2022	KIYO country office (with support from KIYO head office) and local partners
8.3. Participatory evaluation of the implementation and results of the mutual and shared capacity development (MCD/SCD) plan.	Annual	KIYO country office and local partners.
8.4. Training and coaching of youth organizations on advocacy.	2023 onwards.	Local partner CYC.
8.5. Training of youth members (conducted by youth leaders that were trained by CYC) and development of organizational advocacy plans.	2023 onwards	Local partner CYC and youth organizations.
8.6. Implementation and annual evaluation of organizations' advocacy plans.	2023 onwards	Local partner CYC and youth organizations.
Recommendation #9: On Children’s Rights (2) “Partners can invest more in		

organizing, primarily children and youth groups in the communities (including TVET learners) for more youth/children-led advocacy activities. Partners can also develop strategies towards the social engagement of TVET learners (as well as TVET partners from the private sector).”

Management response:

- KIYO

KIYO agrees with this recommendation. Through the partnership with CYC, existing community-based youth structures and organizations (in schools and communities) will be coached towards further building and consolidating their organizations and expanding their membership. CYC will also support youth organizations in developing and implementing their own advocacy plans based on concerns the youth themselves identify. With regard to TVET learners, they are presently organized into community-based Peer Support Groups by partner Bidlisiw. Through mutual and shared capacity development, partner Bidlisiw will be supported in developing more comprehensive and effective strategies for increasing TVET learners’ social engagement in their communities and support them in becoming role models for other youth. Private companies will be guided towards creating qualitative learning environments for rehabilitated children and youth in need of special protection, including developing their attention for the life skills needs of these children and youth towards becoming active citizens engaged in society.

Key actions	Timing	Responsible
KIYO		
9.1. Development of organization plans and general assemblies for youth organizations in the Cordillera.	2 nd quarter of 2022 onwards	Local partner CYC and youth organizations.
9.2. Development of community engagement program for TVET graduates.	2024 onwards	KIYO country office (with support from KIYO head office) and local partner Bidlisiw.
9.3. Training of youth on community engagement.	2024 onwards	Local partner Bidlisiw.
9.4. Identification, implementation and evaluation of youth community engagement activities.	2024 onwards	Local partner Bidlisiw.